



BY-LAW

NO. 2023 –

Being a By-law to Amend By-law No. 2023 – 036; being a By-law Adopt the Estimates of all Sums Required During the Year 2023

Whereas Section 290 of the *Municipal Act*, 2001, S.O. 2001, c. 25, as amended, provides that for each year, a local municipality shall, in the year or the immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality; and

Whereas the Council of The Corporation of the Municipality of Kincardine, with passage of By-law No. 2023 - 036, adopted the estimates of all sums required during the year 2023; and

Whereas the Council of The Municipality of Kincardine deems it deems it necessary to amend the Operating Budget as per Resolution #11/08/23-18 to increase Physician Recruitment by \$25,000; and Resolution #11/08/23-05 for Marina dredging in the amount of \$167,505 funded by the Marina RF69; and

Whereas the Council of The Municipality of Kincardine deems it deems it necessary to amend the Capital Budget as per Resolution _____ to increase the Municipal funding contribution for Mount Forest Avenue by \$370,000; and per Resolution #11/08/23-06 to permit the addition of marina fuel tanks of \$328,000; now therefore be it

Resolved that the Council of The Corporation of the Municipality of Kincardine **Enacts** as follows:

1. That Schedule 'A' 2023 Operating Budget Summary of By-law No. 2023 – 036 be repealed and replaced with the attached Schedule 'A'.
2. That Schedule 'B' 2023 Capital Budget Summary of By-law No. 2023 – 036 be repealed and replaced with the attached Schedule 'A'
3. That By-law shall come into full force and effect upon its final passage.
4. That By-law may be cited as the "2023 Budget Amendment (3) By-law".

Read a First and Second Time this 13th day of December, 2023.

Read a Third Time and Finally Passed this 13th day of December, 2023.

Mayor

Clerk

2023 Operating Budget Summary				
Schedule A of By-Law No. 2023-037, Amended by By-Law No. 2023-105 & By-Law 2023-xxx				
	2022	2023	Variance	% Variance
	Total Budget	Draft Budget	2023 to 2022	2023 to 2022
Revenue				
Taxation				
Taxation	20,381,882	21,976,875	1,594,993	8%
Total Taxation	20,381,882	21,976,875	1,594,993	8%
Corporate Services				
Treasury	2,960,542	2,983,348	22,806	1%
HR	12,000	4,000	(8,000)	(67%)
Legislative Services	473,777	319,039	(154,738)	(33%)
Total Corporate Services	3,446,319	3,306,387	(139,932)	(4%)
Strategic Initiatives				
Tourism	46,950	48,950	2,000	4%
Economic Development	130,575	113,950	(16,625)	(13%)
Physician Recruitment	187,000	237,200	50,200	27%
Total Strategic Initiatives	364,525	400,100	35,575	10%
Infrastructure & Development				
Development Services	674,379	735,162	60,783	9%
Environmental Services	7,127,324	7,630,281	502,957	7%
Operations	305,100	438,400	133,300	44%
Total Infrastructure & Development	8,106,803	8,803,843	697,040	9%
Community Services				
Parks & Facilities	1,157,444	1,132,493	(24,951)	(2%)
Community & Recreation Programs	860,084	1,227,329	367,245	43%
Fire Department	227,519	191,393	(36,126)	(16%)
Total Community Services	2,245,047	2,551,215	306,168	14%
Total Revenue	34,544,576	37,038,420	2,493,844	7%
Expenses				
Council and CAO				
Council	357,450	402,065	44,615	(12%)
CAO	325,982	370,475	44,493	(14%)
Total Council and CAO	683,432	772,540	89,108	(13%)
Corporate Services				
Treasury	6,332,689	6,956,198	623,509	(10%)
HR	331,151	302,969	-28,182	9%
Legislative Services	3,390,551	3,250,974	-139,577	4%
Total Corporate Services	10,054,391	10,510,141	455,750	(5%)
Strategic Initiatives				
Strategic Initiatives		162,386	162,386	
Arts, Culture & Heritage	9,300	5,800	-3,500	38%
Tourism	329,727	296,979	-32,748	10%
Economic Development	608,069	417,340	-190,729	31%
Physician Recruitment	305,595	384,971	79,376	(26%)
Total Strategic Initiatives	1,252,691	1,267,476	14,785	(1%)
Infrastructure & Development				
Development Services	1,358,766	1,449,699	90,933	(7%)

	2022	2023	Variance	% Variance	
	Total Budget	Draft Budget	2023 to 2022	2023 to 2022	
Environmental Services	7,761,258	8,255,975	494,717	(6%)	
Operations	5,886,444	6,597,382	710,938	(12%)	
Total Infrastructure & Development	15,006,468	16,303,056	1,296,588	(9%)	
Community Services					
Parks & Facilities	4,340,480	4,448,728	108,248	(2%)	
Community & Recreation Programs	1,786,884	2,204,142	417,258	(23%)	
Fire Department	1,420,230	1,532,337	112,107	(8%)	
Total Community Services	7,547,594	8,185,207	637,613	(8%)	
Total Expenses	34,544,576	37,038,420	2,493,844	(7%)	
Surplus/(Deficit)					

2023 Capital Budget Summary			
Schedule B of By-Law No. 2023-037, Amended by By-Law No. 2023-105, By-Law No.2023-167 and By-Law 2023-xxx			
	Carryforward	2023	Funding Source
Corporate Services			
Treasury			
A Treasury			
9028 Payroll Software system		50,000	FROM Reserve-Capital
Total A Treasury	0	50,000	
B Information Technology			
9012 MAC Printer		7,000	FROM Equipment Replacement IT RF49
9023 Server Upgrades for GIS/CW - ESRI		25,000	FROM Equipment Replacement IT RF49
9538 Replacement for Water Office Printer		3,500	FROM Sewer RF67
		3,500	FROM KWTP Water RF68
Total B Information Technology	0	39,000	
Total Treasury		89,000	
Total Corporate Services		89,000	
Strategic Initiatives			
Tourism			
F Tourism			
9662 Christmas Light Replacement		25,000	FROM Lifecycle RF82
Total F Tourism	0	25,000	
Total Tourism		25,000	
Economic Development			
X Economic Development			
9032 Website Redevelopment		408	FROM Equipment Replacement General Govt RF49
		15,000	FROM Equipment Replacement IT RF49
		24,592	FROM Lifecycle RF82
Total X Economic Development	0	40,000	
Total Economic Development		40,000	
Total Strategic Initiatives		65,000	
Infrastructure & Development			
Environmental Services			
G Water			
9502 K WATER INTERNAL/DONATED		40,000	FROM KWTP Water RF68
9508 Pneumatic Valves KWTP		27,000	FROM KWTP Water RF68
9509 Teflon Boards/Injector Replacement		12,500	FROM KWTP Water RF68
9510 Underwood Chlorine Pump Replacement		9,000	FROM KWTP Water RF68
9511 K-WATER METER		12,000	FROM KWTP Water RF68
9512 Contingency Valve Replacement Program		60,000	FROM KWTP Water RF68
9514 New Roofing High Lift Buildings KWTP		56,220	FROM KWTP Water RF68
9515 HYDRANT		10,000	FROM KWTP Water RF68
9516 Highland Drive & McLeod Ave Watermain Replacement	29,900		FROM KWTP Water RF68
9517 Scott's Point Well Replacement	145,812		FROM KWTP Water RF68
9518 KWTP Verbatim Replacement with SCADA	5,055		FROM Sewer RF67
	5,055		FROM KWTP Water RF68
	1,121		FROM Lifecycle RF82
9519 Andrew Malcolm Watermain Replacement	101,903	30,000	FROM KWTP Water RF68
9521 SCADA Upgrades Well Sites 2022	151		FROM KWTP Water RF68
9525 KWTP UV DISINFECTION(19/18)	110,000		FROM KWTP Water RF68
9526 Tiverton Water Tower Maintenance		25,000	FROM KWTP Water RF68
9532 Kincardine Water Tower Aeration		25,000	FROM KWTP Water RF68
9534 Water Meter Replacement Program and Software Upgrades		700,000	FROM KWTP Water RF68
9543 Dent Well Shingles/Insulate/Steel/Fencing		25,000	FROM KWTP Water RF68
9548 Scott's Point Tile Bed and Drainage		20,000	FROM KWTP Water RF68
Total G Water	398,997	1,051,720	
H Wastewater			
9464 Queen St Sewermain Replacement		4,556,500	Debt Financing
		128,500	FROM Sewer RF67
		2,416,500	FROM KWTP Water RF68
		328,500	FROM Lifecycle RF82
9465 Durham St Pump Station Upgrades 2022	64,053	1,630,000	FROM Sewer RF67
9469 Park Street Pump Station and Forcemain Upgrades	70,000	100,000	FROM Sewer RF67
9470 Genset for Kincardine Effluent Station 2022		118,728	FROM Sewer RF67
9472 Mount Forest Ave Servicing		515,000	Contribution from Developers
	10,000		FROM Sewer RF67

	Carryforward	2023	Funding Source
	5,000		FROM KWTP Water RF68
	24,217	770,000	FROM Lifecycle RF82
9473 Kincardine Ave Servicing	137,680	2,000,000	Contribution from Developers
9474 Huron Terrace Forcemain Replacement	120,000		Debt Financing
9475 Sewer Flushing Repairs and Contingency		20,000	FROM Sewer RF67
9476 BEC Repairs		47,500	FROM Sewer RF67
9477 Kincardine Ave. Lift Station		25,000	FROM Sewer RF67
9479 King St. Tiverton Lift Station		25,000	FROM Sewer RF67
9480 Huron Terrace Pump Station Upgrades	443,790		FROM Sewer RF67
9484 KWWTP Aeration Upgrades	507,144		FROM Sewer RF67
9485 SCADA Connaught Park		16,500	FROM Sewer RF67
9486 Replacement of Air Relief Valves		22,000	FROM Sewer RF67
9487 WASTEWATER - INTERNAL/DONATED		30,000	FROM Sewer RF67
9489 Roof Replacement		113,170	FROM Sewer RF67
Total H Wastewater	1,381,884	12,862,898	
L Waste Management			
9557 KWMC - Construction of Cell #2 (B/C)		300,000	FROM Equipment Replacement Kinc Landfill RF49
		100,000	FROM Lifecycle RF82
Total L Waste Management	0	400,000	
Y Stormwater			
9412 Storm Flushing Program Repairs/Contingency		20,000	FROM Lifecycle RF82
9413 Storm Lakefront Inlets		45,000	FROM Lifecycle RF82
9414 MD 21 New Road Crossing		132,300	FROM Lifecycle RF82
9415 MD MacDonald Road Crossing Improvements		120,000	FROM Lifecycle RF82
9416 Birchwood Ave Storm Easement and Trail Connection		40,000	FROM Lifecycle RF82
Total Y Stormwater	0	357,300	
Total Environmental Services	1,780,881	14,671,918	
Operations			
I Roads			
9130 Concession 2 and BR 23 Improvements	74,362		FROM Lifecycle RF82
9136 Mahood Johnston - Urbanization from Bruce Ave to FH		55,000	Provincial Grants
9138 Bruce Road 15 - Inverhuron Servicing Parent	156,597		Contribution from Developers
	87,806		FROM Sewer RF67
	78,204		FROM KWTP Water RF68
	65,396		FROM Lifecycle RF82
9147 Tiverton Public Works Shed repairs	33,000		FROM Lifecycle RF82
9148 Rural Paving- Con 11 - S/R 20 - Boundary Rd		875,000	Provincial Grants
9150 Highway 21 & Russell Street Intersection		1,025,000	Contribution from Developers
9165 Durham St/Lambton St/Saugeen St Parent	52,575		FROM Sewer RF67
	80,409		FROM KWTP Water RF68
	176,281		FROM Lifecycle RF82
Total I Roads	804,630	1,955,000	
J Bridges, Culverts, Storm			
9110 Brown's Hill Bridge 2121	44,474	39,241	FROM DCs-Roads & Related RF80
9114 Various Culvert Repair		325,000	Provincial Grants
9167 Guard Rail Replacement		25,000	FROM Reserve-Capital
Total J Bridges, Culverts, Storm	44,474	389,241	
K Fleet			
9249 OPS Under Ground Tank Replacement- Kincardine Shop		50,000	FROM Lifecycle RF82
9273 Tractor Replacement 3492	458,788		FROM Lifecycle RF82
9274 Single Axle Plow/Sander 3416	314,229		FROM Lifecycle RF82
9279 OPS - Replacement Sweeper 3420		400,000	FROM Lifecycle RF82
9280 OPS - Replacement One Ton Dump Truck 5561		98,828	FROM Lifecycle RF82
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood)		68,329	FROM Lifecycle RF82
9282 OPS- Replacement Riding Mower Cemetery 5558		7,000	T-Sale of Goods & Services
		13,000	FROM Lifecycle RF82
9283 OPS Replacement Single Axle Plow/Sander 3419		325,000	FROM Community Benefits RF75
		50,000	FROM DCs-Public Works & Fleet RF80
9284 CS- Replacement 1144 Facilities Van		73,329	FROM Lifecycle RF82
9285 DS - New CBO/Inspector Vehicle		68,329	FROM Building Permits RF73
9286 OPS- Replacement Trackless Flail Mower		12,000	FROM Lifecycle RF82
9287 OPS- Replacement Trackless Ribbon Blower		24,000	FROM Lifecycle RF82
9288 OPS- Replacement Trackless Angle Sweeper		10,000	FROM Lifecycle RF82
9289 Water Tank (for tandem truck)		35,000	FROM Lifecycle RF82

	Carryforward	2023	Funding Source
9290 DS- New Inspector Vehicle		68,329	FROM Building Permits RF73
9490 Utility Trailer for Wastewater		6,500	FROM Sewer RF67
9497 3/4 Ton Sewer Van 4399 Replacement		25,000	T-Sale of Goods & Services
		35,000	FROM Sewer RF67
9507 ES- Replacement Half Ton Truck Wtr 4435		68,329	FROM KWTP Water RF68
9650 CS - New Rotary Mower		20,000	FROM Lifecycle RF82
9651 Landscape Trailer		20,000	FROM Lifecycle RF82
Total K Fleet	773,017	1,477,973	
O Airport			
9455 Mechanical Equipment Replacement		10,000	FROM Lifecycle RF82
9456 Airport Beacon		25,000	FROM Lifecycle RF82
Total O Airport	0	35,000	
V General			
9176 Sunset Shoreline Erosion	239,049		Provincial Grant
9539 Phase 2 Cityworks Software Implementation	49,526		FROM Lifecycle RF82
Total V General	288,575	0	
Total Operations	1,910,696	3,857,214	
Total Infrastructure & Development	3,691,577	18,529,132	
Community Services			
Parks & Facilities			
N Trails			
9172 MECHANICS FOOTPATH(19)	27,021		FROM Lifecycle RF82
9614 Red & Green 10KM Loop	80,000		Donations
9615 Birchwood Public Walkway Improvements		20,000	FROM Lifecycle RF82
9628 Pedestrian Foot Bridges - Rehabilitation	107,010		FROM Lifecycle RF82
Total N Trails	214,031	20,000	
P Parks			
9609 Playground Equipment		60,000	FROM Lifecycle RF82
9610 25 - Park picnic tables		15,000	FROM Lifecycle RF82
9611 Buildings Review - Multiple Facilities		60,000	FROM Reserve-Capital
9621 DC soccer field goal posts replacement		20,000	FROM Community Benefits RF75
9622 Connaught park - diamond 2 backstop		80,000	FROM Lifecycle RF82
9623 Connaught park - inground sprinklers (3 ball diamonds)		131,500	FROM Lifecycle RF82
9624 Station Beach - fence along marina		20,000	FROM Lifecycle RF82
9625 Waterfront Review	34,996		FROM Lifecycle RF82
9626 Station Beach - remodel, AODA upgrades		45,000	FROM Community Benefits RF75
9629 Connaught Park Upgrades	26,000		FROM Lifecycle RF82
9630 Huron Ridge Playground Equipment Replacement	2,000		Donations
	53,000		FROM Community Benefits RF75
9632 Inground Garbage Receptacles		10,000	FROM Reserve-Capital
9635 Station Beach - boardwalk design development		50,000	FROM Community Benefits RF75
9644 Victoria Park - new band shell design, consultation		25,000	FROM Community Benefits RF75
9652 bike racks, various parks		5,000	FROM Lifecycle RF82
9654 Beach access points - steps assessment		25,000	FROM Lifecycle RF82
9655 Bruce ave. soccer fields - players benches		10,000	FROM Community Benefits RF75
Total P Parks	115,996	556,500	
R Facilities			
9020 MAC - key fob security system		20,000	FROM Reserve-Capital
9030 Medical Clinic Conversion to Natural Gas	30,000	10,000	FROM Lifecycle RF82
9560 Medical Clinic - HVAC	30,000	30,000	FROM Lifecycle RF82
9561 Medical centre - centralized HVAC controls		20,000	FROM Lifecycle RF82
9562 Medical centre - replacement chairs		7,000	FROM Lifecycle RF82
9563 Medical Clinic - LED Lighting upgrade	6,000		FROM Lifecycle RF82
9564 Medical Centre - 1st floor repaint		40,000	FROM Lifecycle RF82
9572 Art gallery - roof replacement		7,326	FROM Arts Facility RF56
		192,674	FROM Lifecycle RF82
9574 Art gallery - Key fob security system		10,000	FROM Reserve-Capital
9577 Upgrade D.C. Lighting to LED -Arena area	36,374		FROM Lifecycle RF82
9578 Dehumidification - Davidson Centre	45,000		FROM Recreation-Davidson Centre RF72
	10,000		FROM Lifecycle RF82
9579 North Dehumidifer DC		80,000	FROM Reserve-Capital
9580 Ride on Floor scrubber		40,000	FROM Lifecycle RF82
9586 DC Roof replacement (sec2,2.1,2.2,3,10)		225,000	FROM CCBF RF71
9587 DC Sound system replacement		40,000	FROM Lifecycle RF82
9588 HVAC Replacement - Davidson Centre	55,000		FROM Recreation-Davidson Centre RF72
9591 DC Building condition assessment		100,000	Provincial Grants
9592 DC - Health Club flooring replacement		60,000	FROM Lifecycle RF82

	Carryforward	2023	Funding Source
9593 DC - Furniture Replacement		15,000	FROM Lifecycle RF82
9594 TSC - north dehumidifer		80,000	FROM CCBF RF71
9595 TSC - LED lighting retrofit (over ice only)		60,000	FROM CCBF RF71
9596 TSC- sound system replacement		25,000	FROM Lifecycle RF82
		15,000	FROM CCBF RF71
9597 Bruce Township Community Centre Kitchen Upgrades	15,000		FROM Reserve-Capital
9598 HVAC Units - Tiverton Sports Centre	40,000	60,000	FROM Lifecycle RF82
9599 Dehumidifier - Tiverton Sports Centre	55,000		FROM Lifecycle RF82
9637 Kincardine Library - Carpet	28,000		FROM Lifecycle RF82
9638 Kincardine Library - Renovations	93,129		FROM Lifecycle RF82
9639 Tiverton Library - Ramp and Stairs		45,000	FROM Lifecycle RF82
9641 Lighthouse repainting		175,000	FROM Lifecycle RF82
9642 Lighthouse window replacement		10,000	FROM Lifecycle RF82
9656 Marina Fuel Tank Replacement		178,000	FROM Reserve-Capital
		150,000	FROM Marina RF69
Total R Facilities	443,503	1,695,000	
Total Parks & Facilities	773,530	2,271,500	
Fire Department			
U Fire Department			
9042 Car 3 Pickup Truck		88,329	FROM Lifecycle RF82
9049 Rescue Truck Replacement (Tiverton Station)	425,000		FROM Lifecycle RF82
9052 Womens Facilities Upgrade	15,000	30,000	FROM Lifecycle RF82
9055 Fire Stations Upgrades to Natural Gas	10,000		FROM Reserve-Capital
9056 Replacement of Pumper 12-2 Kincardine Fire Station	650,000		FROM Community Benefits RF75
	200,000		FROM Lifecycle RF82
9057 Traffic Pre-Emption - Highway 21		70,000	FROM Community Benefits RF75
9062 FIRE TRAINING FACILITY(19/17)		10,000	FROM Lifecycle RF82
Total U Fire Department	1,300,000	198,329	
Total Fire Department	1,300,000	198,329	
Total Community Services	2,073,530	2,469,829	
Total Capital Departments	5,765,107	21,152,961	